

Heart Failure Association of the European Society of Cardiology heart failure nurse curriculum

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Recent advances in care and management of heart failure have improved outcome, largely as a result of the developing evidence basis for medications, implantable devices and the organization of heart failure follow-up. Such developments have also increased the complexity of delivering and coordinating care. This has led to a change to the way in which heart failure services are organized and to the traditional role of the heart failure nurse. Nurses in many countries now provide a range of services that include providing care for patients with acute and with chronic heart failure, working in and across different sectors of care (inpatient, outpatient, community care, the home and remotely), organising care services around the face-to-face and the remote collection of patient data, and liaising with a wide variety of health-care providers and professionals. To support such advances the nurse requires a skill set that goes beyond that of their initial education and training. The range of nurses' roles across Europe is varied. So too is the nature of their educational preparation. This heart failure nurse curriculum aims to provide a framework for use in countries of the European Society of Cardiology. Its modular approach enables the key knowledge, skills, and behaviours for the nurse working in different care settings to be outlined and so facilitate nursing staff to play a fuller role within the heart failure team.

Keywords

Heart Failure • Heart failure nurse • Education • Multidisciplinary team

Introduction

Heart failure (HF) is a global health problem possibly affecting as many as 26 million adults.¹ Across much of the world, this prevalence is rising. Although the reason for this increase is multifactorial, it is influenced by the aging of the population in many countries and by improvements in the management and survival from cardiovascular disease. Recent advances in the care and management of HF have improved outcome,² yet patients remain at increased risk of hospitalization and death, and many experience a poor quality of life. In addition, the patient with HF is frequently elderly and frail with multiple comorbid conditions. These add to

the complexity of managing the biomedical as well as psychological and social response to illness and complicate self-care behaviours.

In response there has been a change to the way in which HF services are organized and to the delivery of structured outpatient monitoring. Early studies reported a reduction in the risk of hospitalization when a HF nurse played a central role within a multidisciplinary HF management programme.^{4–6} In such programmes the nurse supported the management of patients in the vulnerable period following hospital discharge. Their role included providing the patient and family with education, optimising medication, and monitoring for early indicators of clinical decompensation.^{4–7} Building on these early studies, HF nurses are now seen as essential

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players in a successful service.^{2,7} Indeed the European Society of Cardiology (ESC) goes further to suggest that each acute hospital should employ one HF nurse per 100 000 of the population.⁷ A more recent emphasis on optimising care for the patient admitted with acute HF has led to discussions about key roles for the HF nurse during the inpatient admission. Again, the Heart Failure Association (HFA) of the ESC make clear recommendations.⁸ These include the nurse's responsibility in objective patient monitoring and triage, communication between and within the HF team, and the patient and/or family, reducing anxiety and in coordinating discharge planning.⁸ The high mortality and symptom burden of living with HF has also led to a developing interest in how to integrate palliative care approaches with HF management. While there is currently insufficient evidence to suggest any one model, examples of good practice exist in which HF nurses, cardiologists, and palliative care specialists work together.^{9,10} Such level of care is supported in European guidelines² and practical guidance discussed in a position paper of the HFA.¹¹ More detailed descriptions of these nursing roles and responsibilities are reported in detail elsewhere.^{7,8,12-14}

Heart failure nurses are not available in all countries of the ESC.¹⁵ However, where such roles exist then HF nurses generally provide care for patients with acute and with chronic HF, work in and across different sectors of care (inpatient, outpatient, community care, the home, and remotely), organize care services around the face-to-face and the remote collection of patient data, and liaise with a wide variety of health-care providers and professionals.⁷ To support such developments, the nurse requires a skill set that goes beyond that of their initial education and training. Heart failure specialist nurses working within the acute hospital or community setting provide some of the care. However, the optimal care of the patient with HF also requires the up-skilling of nurses working in all areas where HF patients may receive care and this includes acute high-dependency areas and inpatient wards. Against this background the HFA of the ESC set up a task force to develop a contemporary nurse curriculum.

Newer avenues are under development such as cardio-oncology¹⁶ and the prevention of HF.¹⁷ Such services are not yet routine and the specific contribution of the nurse remains unclear. We recognize these developments may require additional knowledge and skills. However, until there is greater clarity regarding the effective components of nurses' roles within such services they are not included in this curriculum.

Rationale for the heart failure nurse curriculum

As outlined above, the ESC has developed recommendations for the care that patients with HF should receive.² The HFA of the ESC has identified the standards of care that all patients with HF should access.⁷ This necessitates a team of highly knowledgeable and skilled medical and nursing staff.

The association between the competence of nurses and quality of care has long been recognized. Most recently this has been confirmed in a study of patients in nine European countries that reported a reduction in the risk of death where academically

prepared nurses cared for patients.¹⁸ While this study reports on the care and outcomes of patients in an acute hospital setting, it is highly likely that similar results will be found more widely. It is also recognized that patients value care provided by a nurse with a level of knowledge and skills sufficient to support compassionate care and provide them with a knowledge of their treatment that includes medication and potential side-effects.¹⁹ In addition the responsibilities of nurses in many countries are increasing. In some countries the nurse uptitrates prescribed medication. Where this is happening then it has been reported to provide patients with safe, timely, and clinically effective care.^{20,21} However, such improvements in both outcomes and processes of care can only be achieved through appropriate education and training of the nursing workforce.

Roles and responsibilities of nurses are influenced by the geographical location in which they work (acute hospital or community) and by the professional regulations of the country in which they practice. Expanded roles are not currently in the remit of all nurses in all countries. Therefore, all learning objectives must be interpreted locally. The nature of educational preparation for nurses working in Europe is varied.²² The purpose of this HF nurse curriculum therefore is to provide a framework for use in countries of the ESC to enable nurses to work within the HF team and collaboratively deliver evidence-based, guideline-derived standards of care.

Consistent with other curricula of the ESC^{23,24} we have identified the knowledge and skills required for competent practice within each learning objective. We have used the term 'professionalism' to include the professional attitudes and behaviours that acknowledge the context in which care is delivered. This context will vary in line with the local and national organization of health care and professional responsibilities, the place in which care is provided (such as hospital or community), and individual patient characteristics.

The curriculum includes both core and optional modules (*Table 1*). The core modules are considered necessary for HF nurses. Optional modules of 'identifying the need for and understanding the management of advanced HF [such as mechanical circulatory support (MCS) and transplantation]' can be undertaken by nurses who wish to develop knowledge in this specialist area. While the optional module on 'leadership in HF nursing' will likely be undertaken by those nurses who wish to develop leadership skills in clinical practice.

Conclusion

We have outlined the need for a curriculum for HF nurses. When placed alongside the newly developed curriculum for cardiologists with a special interest in HF it will support nurses to work collaboratively with their medical colleagues and other members of the multidisciplinary HF team to deliver high-quality care to patients with HF.

We encourage individual countries to consider how this curriculum can be used as a framework in the development of national courses and study days. We also encourage health-service managers to consider locally how competence in the learning objectives

Table 1 Specific learning objectives of the heart failure (HF) nurse curriculum

Objective	
1.	Recognize patients with suspected HF and have a critical awareness of triggers for clinical deterioration
2.	Assess and monitor common symptoms and signs
3.	Apply educational theory to develop, implement and evaluate effective patient and family HF education
4.	Provide self-care and lifestyle advice (including diet, exercise and travel)
5.	Manage the effective use of pharmacological and device therapies
6.	Competently and rapidly assess need and deliver care to the patient with acute HF
7.	Identify the need for, coordinate and provide care at the end of life to the patient and their family
8.	Recognize the importance of co-morbidity in HF and plan and deliver individualized patient care
9.	Identify the need for and understand novel strategies in the management of advanced HF, such as mechanical circulatory support and heart transplantation
10.	Leadership in HF nursing

can demonstrate that nurses are 'fit for practice'. Such competence can then provide a metric of high-quality care to purchasers, commissioners, and users of their services. Specialist professional organizations, both at National and European level, can support the development of such roles as they seek ways to raise standards of HF care.

Overall aims of the curriculum

- 1 To provide a knowledge of HF and its management to underpin clinical nursing skills.
- 2 To support the development of expert clinical skills to undertake specialist HF nursing roles: in-hospital, outpatient, community, home, or remotely.
- 3 To provide the knowledge and skills necessary to function as an integral member of a multidisciplinary HF team.
- 4 To support the nurse to develop skills for life-long-learning.
- 5 To practice within their scope of practice and regulatory framework.

Specific learning objectives

Recognize patients with suspected heart failure and have a critical awareness of triggers for clinical deterioration

Knowledge

- Define HF using ESC criteria
- Knowledge of the epidemiology and aetiology of HF in general and in the local area of clinical practice
- Describe the common causes, presentation and trajectory of HF
- Understand that HF frequently develops as a consequence of the treatment of other illnesses or of other health conditions
- Knowledge of the strengths and limitations of common diagnostic tests including intracardiac and pulmonary pressures

Skills

- Monitor and document the presenting symptoms and signs using objective assessment tools where possible
- Undertake a focused clinical history and examination and identify probable causes and triggers for the symptoms and signs. Take a family history where appropriate
- Explore with the patient their understanding of the cause of their symptoms
- Interpret and take action on simple diagnostic tests [to include electrocardiogram (ECG), chest X-ray, echocardiography, vital signs and HF biomarkers].

Professional behaviours

- Recognize the importance of an accurate diagnosis as the basis for further investigation and treatment
- Recognize the impact of a HF diagnosis on the patient and their family
- Respect patient choice around prognostic information
- Work within scope of role, own limitations and refer appropriately to the multidisciplinary HF team and wider health-care team.

Assess and monitor common symptoms and signs

Knowledge

- Knowledge of the causes of common symptoms
- Detailed knowledge of the monitoring and follow-up necessary for optimal treatment and symptom management
- Knowledge of the advantages and limitations of different methods of monitoring including: face-to-face, remote with external equipment, and remote using implantable devices.

Skills

- Use objective monitoring tools (where available) to monitor effectiveness and side-effects of symptom management

- Accurately interpret and manage monitoring data and escalate appropriately to a more senior member of the HF team
- Gain patient acceptance of advanced health-care technology (such as remote monitoring devices) and teach the patient and family how to effectively use it.

Professional behaviours

- Understand that patients interpret and express symptoms differently
- Understand that a variety of factors affect individual attitudes to health-care technology
- Understand the need to closely integrate monitoring data from implantable devices with HF management
- Appreciate that devices are being developed that monitor surrogate markers of HF severity.

Apply educational theory to develop, implement and evaluate effective patient and family heart failure education

Knowledge

- Have a detailed knowledge of education theories that inform adult learning
- Define the term health literacy and have a critical awareness of its impact on learning.²⁵

Skills

- Assess for and identify barriers to patient learning
- Develop an individualized patient education plan.

Professional behaviours

- Adopt an inclusive approach to patient education that includes communicating with the family and the multidisciplinary team.

Provide self-care and lifestyle advice (including diet, exercise and travel)

Knowledge

- Knowledge of the key topics for effective self-care
- Knowledge of the common barriers and facilitators to effective self-care
- Knowledge of strategies for self-care support including telehealth and remote monitoring
- Understand the physiological and clinical benefits of exercise in HF
- Detailed knowledge of advice on diet and fluid intake
- Knowledge of key safety issues related to travel.

Skills

- Undertake a formal assessment of key self-care barriers using validated assessment tools where available (such as for assessment of cognitive function, anxiety, depression)
- Provide individualized self-care support and advice to the patient and family
- Evaluate the effectiveness of self-care supportive interventions
- Demonstrate use of Ratings of Perceived Exertion (RPE) scales with patients
- Provide individualized patient support for an exercise regimen.

Professional behaviours

- Recognize that the patient is central to self-monitoring of symptoms
- Recognize the impact of symptoms on self-care ability
- Appreciate the availability and usual practice of exercise training and/or cardiac rehabilitation in HF in locality
- Be aware of need to provide culturally sensitive information around diet and fluid intake
- Appreciate the country-specific legislation regarding driving regulations.

Manage the effective use of pharmacological and device therapies (including implantable cardioverter defibrillators and cardiac resynchronization therapy)

Knowledge

Pharmacological:

- Knowledge of the indications, contraindications, action and potential side-effects of common drugs
- Knowledge of the optimal dose of common HF medication and factors influencing individual susceptibility to side-effects
- Knowledge of how patients develop their beliefs in their medication and how these beliefs influence adherence.

Implantable cardiac resynchronization therapy (CRT)/implantable cardioverter defibrillator (ICD) devices:

- Knowledge of the effective use of devices (including CRT and ICD), their actions and potential risk
- Knowledge of the follow-up required for optimal device functioning (including remote monitoring).

Respiratory support:

- Knowledge of the effective use of respiratory support [to include oxygen therapy and continuous positive airway pressure (CPAP)], their side-effects and contraindications.

- Be aware of the different devices available for delivering oxygen and ventilator support.

Skills

Pharmacological:

- Record and take appropriate action on altered monitoring data
- Effectively discuss with the patient their medication, the action plan for optimising dose, side-effects of medication, and important interactions with other medication, herbal remedies, or foods
- Identify individual patient's barriers and facilitators to medication self-care and adapt information.

Implantable ICD/CRT devices:

- Monitor for effectiveness and side-effects/adverse events related to ICD/CRT function in immediate phase and in the longer-term
- Integrate monitoring (including data from remote monitoring) for optimal device functioning with HF follow-up
- Provide education around specific therapies that includes issues such as effects of electromagnetic fields, ICD shocks, infection
- Identify changes in physical and emotional functioning resulting from ICD implantation. Take appropriate action to optimize quality of life.

Respiratory support:

- Accurately and promptly administer oxygen and non-invasive respiratory support within the scope of practice
- Facilitate the effective use of such therapies, including gaining patient acceptance.

Professional behaviours

Pharmacological:

- Ensure prompt communication of medication and action plan to patients and care providers (such as primary care)
- Be aware of individual patient factors affecting the optimal medication dose for maximum effect and that minimizes risk
- Work within the legislation for safe medication prescription and titration in country of practice
- Recognize and respect patient choice regarding their medicine management.

Implantable CRT/ICD devices:

- Recognize the role of remote monitoring
- Recognize the potential effect of inappropriate shocks from an ICD device
- Be aware of the regulations regarding fitness to drive in country of practice and recognize the potential impact of driving restrictions.

Respiratory support:

- Recognize the need for appropriate community services to ensure ongoing use of oxygen and respiratory support following discharge home.

Competently and rapidly assess need and deliver care to the patient with acute heart failure

Knowledge

- Knowledge of the different clinical manifestations of acute HF, their signs, and symptoms
- Detailed knowledge of the common triggers and different trajectories
- Knowledge of pharmacological therapy specifically used in the management of acute HF
- Have an understanding of the non-pharmacological treatment such as non-invasive and invasive ventilation, intra-aortic balloon pump and ventricular assist device.

Skills

- Undertake a focused clinical history and examination to identify potential causes/triggers of acute HF
- Assess the severity of symptoms (using validated tools where appropriate)
- Monitor and interpret patient data, including vital signs, level of consciousness, serum electrolytes, ECG, echo, chest X-ray, and biomarkers
- Triage to appropriate level of care
- Safely administer medication in response to vital signs, blood chemistry, and response to treatment
- Monitor and manage the care of the patient using non-invasive respiratory support.

Professional behaviours

- Arrange safe yet rapid transfer of the patient to the appropriate clinical setting.

Identify the need for, coordinate and provide care at the end of life to the patient and their family

Knowledge

- Knowledge of trajectory of HF and prognostic signs
- Knowledge of the emerging evidence for pharmacological and non-pharmacological management of symptoms specific to the end of life

- Understand the need for the active management of device therapy at the end of life
- Understand that a palliative care approach addresses the physical, psychological, social, and spiritual needs of patients and families.

Skills

- Respond honestly to questions about prognosis and refer to other professionals when appropriate
- Develop a management plan that includes preference for place of death
- Administer medication for symptom control and use objective assessment tools to monitor for symptom relief
- Assess emotional need and refer appropriately for specialist psychological, social, and spiritual support.

Professional behaviours

- Communicate management plan to all health-care sectors and charitable organizations (where appropriate)
- Be aware of local and country-specific issues necessary to ensure smooth patient path and liaise appropriately across health and social care, including palliative care specialists
- Communicate effectively with specialists to provide psychological and spiritual care according to need
- Recognize country-specific regulations regarding the deactivation of ICD devices at the end of life.

Recognize the importance of co-morbidity in heart failure and plan and deliver individualized patient care

Knowledge

- Knowledge of the prevalence of common non-cardiac comorbidities in general and in the local area of practice
- Knowledge of the impact of common comorbidities and their management on HF management and outcome
- Understand the challenges for diagnosis, clinical management, and patient self-care
- Have an awareness of the increased risk associated with common HF medications in the presence of common comorbidities and their clinical presentation.

Skills

- Undertake a comprehensive assessment of comorbidities such as frailty, mental functioning, and emotional state using objective measurement tools (where appropriate)
- Use the patient's interpretation of HF within the context of their overall health to inform their management plan
- Identify changes in cognitive and physical functioning indicative of electrolyte disturbance or dehydration.

Professional behaviours

- Recognize the importance of integrated care of comorbidities within the specialist HF setting
- Be aware of altered medication prescribing practices in the presence of comorbidities
- Understand the impact of comorbidities on how the patient understands HF and on their self-care behaviours.

Identify the need for and understand novel strategies in the management of advanced heart failure, such as mechanical circulatory support and heart transplantation

This optional module is for nurses who wish to provide and manage the care of patients with advanced end-stage HF.

Knowledge

- Knowledge of indications and contraindications of heart transplantation
- An awareness of key drugs used specifically in managing adverse effects of transplantation
- Knowledge of MCS as destination therapy or bridge to transplant
- Have an awareness of current research into novel treatments for end-stage HF
- Have a detailed knowledge of the psychological impact of advanced HF treatments on the patient and family.

Skills

- Monitor and take appropriate action on signs and symptoms of rejection in the immediate postoperative period and over the longer term
- Provide individualized patient education around the safety issues involved in living with a MCS or heart transplant
- Provide psychosocial support in the pre and post-operative period.

Professional behaviours

- Recognize the social and psychological impact of MCS or transplant assessment
- Work collaboratively with and refer to specialists in the multi-disciplinary team when necessary.

Leadership in heart failure nursing

This optional module is intended for nurses who wish to develop leadership skills.

Knowledge

- Knowledge of the key components of effective HF nursing service
- Discuss different methods of health services evaluation (including audit)
- Understand the key issues in quality improvement
- Have an awareness of different methods and measures for patient-centred outcomes that include patient-reported outcomes, patient experience and satisfaction, and how to include these in research and quality improvement.²⁶

Skills

- Contribute to the collection of data for national and/or international HF audit databases²⁷
- Write a business case for the development of an effective multidisciplinary HF service
- Select appropriate outcome measures including patient-centred outcomes for a defined patient population
- Design and undertake an audit.

Professional behaviours

Recognize the roles of other members of the multidisciplinary HF team such as doctor, cardiac physiologist, general practitioner, care of the elderly team, manager, and the impact of any change in service delivery.

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